Vinda International Holdings Limited



(Incorporated in the Cayman Islands with limited liability)

(Stock code: 3331)

Vinda

a solid & growing regional hygiene company





3Q2016 Financial Highlights

Sustainable Performance







Financial Highlights

(HK\$M)	9M2016	9M2015	ΥΟΥ	3Q016	3Q2015	ΥΟΥ
Revenue	8,688 ¹	7,157	+21.4%	3,022 ²	2,413	+25.2%
Gross profit	2,726	2,233	+22.1%	954	736	+29.6%
Operating profit	746	623	+19.7%	231	155	+49.2%
EBITDA	1,239	974	+27.2%	409	272	+50.1%

¹Organic growth (excl acquisition and exchange rate effects): 12.0% ²Organic growth (excl acquisition and exchange rate effects): 7.4%

	9M2016	3Q2016	
Revenue			
Tissue	7,301 (84%)	2,379 (79%)	
Personal Care	1,387 (16%)	643 (21%)	
Total	8,688 (100%)	3,022 (100%)	

Financial Highlights







Steady Growth in E-commerce





¹ Excluded the acquired & APAC sales in 2016 ² Included the acquired & APAC sales in 2016



- Traditional channels (i.e. Distributions)
- B2B (i.e. Corporate clients)
- Modern channels (i.e. Hypermarkets, Supermarkets)
 E-Commerce

Strategic Outlook

Strong Market Positions Remains



Market share by region



- 5. Kantar Worldpanel Malaysia, MAT Sep 2016
- 6. Nielsen volume MAT Sep 2016



Strategic Framework



Clear Growth Priorities



Ambition

To become a leading hygiene company in Asia

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Drive Tissue business in China

- Drive Tissue sales in China with innovativedriven product R&D & marketing campaigns
- Increase contribution from *Tempo* in highend market

2 Broaden the Personal Care presence in China

- Become the leader in Incontinence with *TENA* & *Dr. P*
- Establish feminine as a future profit contributor
- Selective presence in competitive baby market





Drive Personal Care growth in Asia & roll out tissue

- Strengthen Personal Care market positions where we have presence
- Roll out tissue to Asia by leverage the strong route to market



Build B2B



Build Away-From-Home Tissue business and TENA institutional sales

Targets



 Revenue Grow faster than the market Target double-digit growth 	 Gross Margin Accelerate growth of high-margin brands & categories Expansion through portfolio management 	 Profit Margin Sustain high-single digit Operating Margin Expand EBITDA margin with increasing scale
Working Capital to sales % Continuous improvement 	Capital Improving capital return and leverage Reduce FX risk 	Dividend Payout Policy ≥ 25% of net profit



Appendix

Financial Highlights





¹ Excl. items affecting comparability

² It will only be presented as an item affecting comparability where it was not included in comparative prior year period

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